

AKÇANSA ÇİMENTO SANAYİ VE TİCARET A.Ş.
THE BOARD OF DIRECTORS' INVITATION
TO THE ORDINARY GENERAL ASSEMBLY MEETING DATED 20 MAY 2026

The Ordinary General Assembly Meeting of our Company for the year 2025 shall be held at Sabancı Center, 4. Levent Beşiktaş İstanbul on **20 May 2026, Wednesday at 10:00** in order to discuss and resolve the following points included in the agenda.

Our shareholders, whose shares are monitored by the Central Registry Agency in dematerialized form and who are entitled to participate the general assembly meeting, may attend the meeting at the above mentioned address in person or through representatives or they may prefer to attend the meeting electronically in person or through representatives by using their secure electronic signature via the Electronics General Assembly System provided by the Central Registry Agency.

Shareholders could authorize their representatives by using Electronics General Assembly System or by way of filling the below proxy form or the proxy form which is available at the Company headquarters and our Company's website (www.akcansa.com.tr) and notarizing their signature in line with the provisions of the Capital Markets Board's Communiqué numbered II-30.1. Shareholders may also represent themselves through submitting signed proxy form with notarized signature circular of the shareholders.

In order to attend the physically-held General Assembly Meeting, shareholders shall provide below documents and sign the List of Attendants:

- Real person shareholders shall submit their ID cards,
- Legal person shareholders shall submit their representatives' ID cards and authorization documents,
- Real and legal person's representatives shall submit their ID cards and representation documents,
- Representatives authorized via the Electronic General Assembly System shall submit their ID cards.

Our shareholders, who will be attending the meeting electronically via the Electronics General Assembly System can get information about procedures and principles of attendance, authorization of representatives, making proposals, explanations and voting at the Central Registry Agency's website (www.mkk.com.tr).

Our shareholders and their representatives, who will be attending the meeting electronically are required to fulfill their obligations in accordance with the provisions of "Regulation Regarding the Electronic General Assembly of the Joint-Stock Company" published on the Official Gazette dated 28 August 2012 and numbered 28395 as well as "Communiqué Regarding the Electronic General Assembly System to be Applied in the General Assembly Meeting of the Joint-Stock Company" published on the Official Gazette dated 29 August 2012 and numbered 28396.

The Financial Statements, The Board of Directors' Annual Report, Article of Association Amendment Text, TSRS-Compliant Sustainability Reports for 2024 and 2025, Independent Audit Reports, Dividend Distribution Proposal of the Board of Directors and Information Document Regarding General Assembly Meeting for the year 2025 are made available for the shareholders examination at least three weeks before the date of the meeting on the Electronic General Assembly System section of the Central Registry Agency website (www.mkk.com.tr), on the "Investors Relations" section of our Company's website (www.akcansa.com.tr) and on Public Disclosure Platform (www.kap.org.tr), as well as at our company headquarters located at Barbaros Mah. Kardelen Sok. Palladium Tower Apt. No:2/125 Ataşehir İstanbul.

Our shareholders are respectfully requested to honor the meeting on mentioned day and time.

AKÇANSA ÇİMENTO SANAYİ VE TİCARET A.Ş.

AKÇANSA ÇİMENTO SANAYİ VE TİCARET A.Ş.
AGENDA FOR THE 2025 ORDINARY GENERAL ASSEMBLY MEETING
TO BE HELD ON 20 MAY 2026, AT 10:00

1. Opening and formation of the Meeting Council.
2. Reading and discussion of the 2025 Annual Report of the Board of Directors.
3. Reading the Auditor's Reports.
4. Reading, discussion and approval of the 2024 and 2025 TSRS-compliant sustainability reports.
5. Reading, discussion on and approval of the 2025 Financial Statements.
6. Presenting the assignment of the Board Member who was elected to serve due to vacancy in the board membership within the activity year, to the approval of General Assembly.
7. Release of the members of the Board of Directors with regard to the 2025 activities.
8. Determining the use of the 2025 profit and rate of dividend to be distributed.
9. Determination of the fees and honorarium, rights such as premiums and bonus of the members of Board of Directors.
10. Election of Auditor.
11. Discussion and approval of the amendment to Article 6 of the Company's Articles of Association.
12. Negotiation and approval of authorizing the Board of Directors to distribute advance dividends, effective for the accounting period of 2026.
13. Informing the General Assembly regarding the donations and grants made by the Company in 2025.
14. Determination of the limit of the donations to be made by the company in 2026.
15. Informing the General Assembly regarding the transactions of shareholders holding management control, members of the board of directors, managers with administrative responsibility and their spouses and relatives up to the second degree of kinship, as specified in Corporate Governance Principle No. 1.3.6.
16. Granting permission to the Chairperson and the Members of the Board of Directors for the activities under the Articles 395 and 396 of the Turkish Commercial Code.
17. Wishes and remarks.

POWER OF ATTORNEY
AKÇANSA ÇİMENTO SANAYİ VE TİCARET A.Ş.

I hereby appoint _____ introduced as detailed below as my proxy authorized to represent me, to vote, to make proposals and to sign the required papers in line with the views I express below at the Ordinary General Assembly Meeting of Akçansa Çimento Sanayi ve Ticaret A.Ş. that will convene on May 20, 2026, Wednesday at 10:00 at the address of Sabancı Center, 4. Levent Beşiktaş İstanbul.

The Attorney's (*):

Name Surname / Trade Name _____ :

TR ID No-umber / Tax ID Number /

Trade Register and Number and MERSIS Number :

(*)Foreign shareholders should submit the equivalent information mentioned above.

A) Scope of Representation

The scope of representative power should be defined after choosing one of the options (a), (b) or (c) in the following sections 1 and 2.

1. About the agenda items of General Assembly;

- a) The attorney is authorized to vote according to his/her opinion.
- b) The attorney is authorized to vote on proposals of the attorney partnership management.
- c) The attorney is authorized to vote in accordance with the following instructions stated in the table.

Instructions:

In the event that the shareholder chooses the (c) option, the shareholder should mark "Accept" or "Reject" box and if the shareholder marks the "Reject" box, then he/she should write the dissenting opinion to be noted down in the minutes of the general assembly.

Agenda Items (*)	Accept	Decline	Dissenting Opinion
1. Opening and formation of the Meeting Council.			
2. Reading and discussion of the 2025 Annual Report of the Board of Directors.			
3. Reading the Auditor's Reports.			
4. Reading, discussion and approval of the 2024 and 2025 TSRS-compliant sustainability reports.			
5. Reading, discussion and approval of the 2025 Financial Statements.			
6. Presenting the assignment of the Board Member who was elected to serve due to vacancy in the board membership within the activity year, to the approval of General Assembly.			
7. Release of the members of the Board of Directors with regard to the 2025 activities.			
8. Determining the use of the 2025 profit and rate of dividend to be distributed.			
9. Determination of the fees and honorarium, rights such as premiums and bonus of the members of Board of Directors.			
10. Election of Auditor.			
11. Discussion and approval of the amendment to Article 6 of the Company's Articles of Association.			
12. Negotiation and approval of authorizing the Board of Directors to distribute advance dividends, effective for the accounting period of 2026.			
13. Informing the General Assembly regarding the donations and grants made by the Company in 2025.			
14. Determination of the upper limit for donations to be made in 2026.			
15. Informing the General Assembly regarding the transactions of shareholders holding management control, members of the board of directors, managers with administrative responsibility and their spouses and relatives up to the second degree of kinship, if any, as specified in Corporate Governance Principle No. 1.3.6.			
16. Granting permission to the Chairperson and the Members of the Board of Directors for the activities under the Articles 395 and 396 of the Turkish Commercial Code.			
17. Wishes and requests.			

(*) All items in the General Assembly Agenda should be listed. If the minority has a different draft resolution, the opinion for this draft resolution should also be indicated in the proxy form.

2. Special instruction related to other issues that may come up during General Assembly meeting and rights of minority:

- a) The attorney is authorized to vote according to his/her opinion.
- b) The attorney is not authorized to vote on these matters.
- c) The attorney is authorized to vote for the items in accordance with the special instruction.

Special Instruction; The special instructions (if there is any) to be given by the shareholder to the attorney are stated herein.

B) The shareholder specifies the shares to be represented by the attorney by choosing one of the following.

1. I hereby confirm that the attorney represents the shares specified in detail as below

- a) Order and Serial (*):
 - b) Number/Group (**):
 - c) Amount-Nominal Value :
 - ç) Privilege on Vote or not:
 - d) Bearer- Registered (*):
 - e) Ratio of the total shares/voting rights of the shareholder:
- (*) Such information is not required for dematerialized shares.
(**) For dematerialized shares, information related to the group will be given instead of number.

2. I hereby confirm that the attorney represents all my shares on the list, prepared by MKK (Central Registry Agency) the day before the Meeting, concerning the shareholders who could attend the General Assembly Meeting.

SHAREHOLDER'S (*);

Name Surname OR Title :

TR ID Number/ Tax ID Number, Trade Register and Number and MERSİS Number :

Address :

(*Foreign shareholders should submit the equivalent information mentioned above.

SIGNATURE

AKÇANSA ÇİMENTO SANAYİ VE TİCARET A.Ş.
AMENDMENT TEXT – ARTICLE OF ASSOCIATION

OLD VERSION	NEW VERSION
<p>Article 6 – Capital and Shares</p> <p>1- The Company has adopted the registered capital system in accordance with the provisions of the Capital Market Law and implemented this system with the permission of the Capital Market Board no. 347 dated September 25, 1986.</p> <p>The registered capital ceiling of the company is 500.000.000.00, TL. (Fivehundredmillion), and it has been divided into 50.000.000.000 (Fiftybillion) units of registered shares each with a nominal value of 1 kr.</p> <p>The authorization granted by the Capital Market Board for registered capital ceiling is applicable between the years of 2021-2025 (5 years). Even though the ceiling authorized for registered capital has not been achieved by the end of 2025, it is compulsory to obtain permission for a new period from the General Assembly by obtaining the permission of the Capital Market Board limited to 5 years for the previously authorized ceiling or a new ceiling amount in order that the Board of Directors take a resolution concerning capital increase after 2025. In case where the said permission cannot be obtained, a capital increase cannot be made by a resolution of the Board of Directors.</p> <p>The issued capital of the company is comprised of a fully paid-up capital amount of 191.447.068,25 (One hundred and ninety-one million and four hundred and forty-seven thousand and sixty-eight Turkish Liras and twenty-five kurush) Turkish Lira; and it has been divided into 19.144.706.825 (Nineteen billion and one hundred and forty-four million and seven hundred and six thousand and eight hundred and twenty-five) units of shares each with a nominal value of 1 (one) Kurush. The shares representing the capital are recorded within the framework of dematerialization principles.</p> <p>2- The Board of Directors is authorized, between the years 2021-2025, to increase the issued capital by issuing registered shares up to the Registered Capital Ceiling if and when required according to the provisions of the Capital Market Law. Furthermore, the Board of Directors may issue shares with the value exceeding their nominal value when it decides to issue new shares. Any new shares cannot be issued unless the share amounts are paid in full.</p>	<p>Article 6 – Capital and Shares</p> <p>1- The Company has adopted the registered capital system in accordance with the provisions of the Capital Market Law and implemented this system with the permission of the Capital Market Board no. 347 dated September 25, 1986.</p> <p>The registered capital ceiling of the company is 1.500.000.000 (Onebillionandfivehundredmillion), and it has been divided into 150.000.000.000 (Onehundredandfiftybillion) units of registered shares each with a nominal value of 1 kr.</p> <p>The authorization granted by the Capital Market Board for registered capital ceiling is applicable between the years of 2026-2030 (5 years). Even though the ceiling authorized for registered capital has not been achieved by the end of 2030, it is compulsory to obtain permission for a new period from the General Assembly by obtaining the permission of the Capital Market Board limited to 5 years for the previously authorized ceiling or a new ceiling amount in order that the Board of Directors take a resolution concerning capital increase after 2030. In case where the said permission cannot be obtained, a capital increase cannot be made by a resolution of the Board of Directors.</p> <p>The issued capital of the company is comprised of a fully paid-up capital amount of 191.447.068,25 (One hundred and ninety-one million and four hundred and forty-seven thousand and sixty-eight Turkish Liras and twenty-five kurush) Turkish Lira; and it has been divided into 19.144.706.825 (Nineteen billion and one hundred and forty-four million and seven hundred and six thousand and eight hundred and twenty-five) units of shares each with a nominal value of 1 (one) Kurush. The shares representing the capital are recorded within the framework of dematerialization principles.</p> <p>2- The Board of Directors is authorized, between the years 2026-2030, to increase the issued capital by issuing registered shares up to the Registered Capital Ceiling if and when required according to the provisions of the Capital Market Law. Furthermore, the Board of Directors may issue shares with the value exceeding their nominal value when it decides to issue new shares. Any new shares cannot be issued unless the share amounts are paid in full.</p>